

Obstacles to Involuntary Rail Mergers As Presented by Northwestern Group

F. J. Lisman Considers Determination of the Value of Stockholders' Equity One of Chief Difficulties

Legality of Procedure

Compulsory Consolidation by the Government is a Long Way Off, He Says

By F. J. Lisman

THE transportation act of 1920, generally known as the Esch-Cummins bill, contains a mandate to the Interstate Commerce Commission to prepare and adopt a plan for the consolidation of the railway properties into a limited number of systems. These systems shall preserve competition, the existing channels of trade and commerce are to be maintained. The systems shall be so arranged that the cost of handling their business shall average about the same, and they shall earn substantially the same rate of return on the value of their respective properties. After the commission has prepared such a tentative reorganization scheme, it is ordered to hold hearings and finally adopt and publish a plan.

The commission has been faithfully endeavoring to carry out this mandate since Congress, and has turned the problem over to Commissioner Hall, one of the older members of the commission, who is by nature a very thorough and painstaking student. In the meanwhile, in accordance with instructions of the commission, Professor Ripley, of Harvard, after careful study and discussion with the railroad officials of the country, has worked out a plan which was published by the commission about a year ago.

Based on this plan, hearings have been held in Washington in connection with the Southeastern groups. Hearings are to commence shortly in Washington for the purpose of formulating a definite plan for the Northwestern group. Under the Ripley plan, tentatively approved by the Interstate Commerce Commission, the lines north and west of the Twin Cities are to be consolidated into two systems, which will extend from Chicago to Portland, Tacoma and Seattle. The Great Northern, Milwaukee and all its subsidiary companies will in order to give it some additional revenue-producing property it is also to absorb the property of Duluth & Iron Range and Duluth, Missabe & Northern Railway. The Northwestern Pacific is to take over the Chicago, Burlington & Quincy. Congress and the commission tentatively will dispose of the various railroad properties, but the stockholders and management of these roads in many cases do not agree with the commission as to the desirability or value of the proposed consolidation.

The C. B. & Q. is a fine property, extending from Chicago westerly and northwesterly. Its main stem runs to Montana, although it is counted as among the strong lines running between Chicago and Kansas City, St. Louis and Kansas City, Chicago and Omaha, Omaha to Denver, Kansas City to Denver, Chicago to the Twin Cities, etc. It was one of the first roads built out of Chicago into the great Middle Western country, and it has the best, or nearly the best, terminals in practically all the cities reached by it. It has had the benefit of continuity of policy and management for the sixty years of its existence, and has always been conservatively capitalized. Large amounts for sinking fund purposes, which in the course of two generations have greatly reduced its bonded debt.

Hill Saw Possibilities

The late James J. Hill fully visualized the strength of this property which he bought in 1901 in order to give the two railroads which he at that time dominated, the Northern Pacific and the Great Northern, not only an entrance from the Twin Cities into Chicago, but also the line from Billings, Mont., through the Wyoming coal fields to Denver, and through the agricultural and manufacturing districts of Nebraska, Iowa and Illinois to all important points in the Missouri and Mississippi valleys.

Mr. Hill in 1901 was anxious to merge the Northern Pacific and the Great Northern, and at that time the Northern Securities Company was devised for that purpose, but was subsequently declared an illegal holding company by the Supreme Court. For the last twenty years these two great properties have really been controlled by the Hill interests, though in accordance with the law the properties have been operated separately. Application is now pending before the Interstate Commerce Commission for the privilege of merging the three corporations—the Great Northern, Northern Pacific and the Chicago, Burlington & Quincy. An substantially all the stock of the C. B. & Q. is owned by the other two corporations, and since both the Great Northern and the Northern Pacific have only one class of stock selling at approximately the same price, the financial problem of merging the three roads would be rather simple. The Northern Pacific, however, is by far the stronger in cash assets than the Great Northern.

What Retailers Are Buying

By Alfred Fantl

There appears to be plenty of money to spend, but too little merchandise readily available to let all merchants benefit by their opportunities. This congestion was forecast weeks ago and in ample time to let every one stock up, especially for the holidays. Yet a great deal of holiday merchandise cannot be delivered by manufacturers. In furs Hudson seal reductions are being made in order to dispose of a surplus of lowered prices with the public, and extensive advertising appears to be exercising influence in inducing consumers to take up the numerous offerings. There should, therefore, become manifest this winter an apparently great popularity for this fur, but whether a grave reaction will ensue next year is a factor to be seriously considered by the trade.

Demand persists strongly for coats of all descriptions. Prices remain firm. Materials and furs of the better sort are inclined to be scarce. A continuance of warm weather is likely, however, to break prices sooner than has been expected. Jacquettes, box coats and Balkan blouses, now being made in a varied assortment of materials ranging from gray astrachan at \$10.75 to broadtail cloth and other fur fabrics, are subject still to unusual demand.

A number of manufacturers are showing new spring lines of dresses, chiefly in taffetas. A new material called "Arabian print" has appeared in very smart two and three piece outfits that range in price from \$39.50 to \$59.50. Cloth dresses are being called for freely and are in good supply. But cheaper dresses have begun to accumulate on the racks and a number of lots, excellent in quality, but obtainable at distinctly reasonable prices, among them a basement sale in the form of a girdle dress in black, navy and brown.

Waists offered include a new line made mostly in long sleeves. Holiday blouses are shown in white, beige, cocoa, gold, honey, green, navy and brown. The jacquette blouse holds its own throughout the entire price range. There are some new skating blouses in duvetyne, velvets, kriml and Frisco cloths, with the high collar.

An attractive accessory of the week is the corduroy boudoir slipper, designed to match the colors of bathrobes. They make an excellent holiday offering.

(This is the sixteenth of a series of weekly surveys of the New York wholesale markets by Mr. Fantl, who is a well known resident buyer. —Financial and Business Editor.)

land, Ore. It makes, therefore, very little difference to the public whether the St. Paul or the Northern Pacific is merged with the Great Northern. As far as financial strength is concerned, it makes quite a difference to the Milwaukee & St. Paul stockholders whether they can get the financial strength of the Great Northern with its \$250,000,000 of stock, selling at 80, behind the equities in their property.

Prices for Stocks

If the Interstate Commerce Commission should deny the request of the Northern Pacific and Great Northern to merge with the Chicago, Burlington & Quincy, but should favor the Northern Pacific merger with the C. B. & Q., the question arises, what should be paid for this combination to the Great Northern for its one-half ownership of the capital stock of the C. B. & Q.

Congress has unquestionably the constitutional right to give any railroad company the privilege of condemning the property of another railroad company, just as any railroad company now has the right of acquiring any piece of property for railroad purposes by condemnation proceedings, but Congress under the Constitution has no right to make any corporation pay the price for any property beyond what the directors of the company may think is a fair price. The property of the C. B. & Q. has been valued at about \$60,000,000 more than its present capitalization. This valuation has not been accepted yet as adequate by the company, but assuming that it should admit that its property is worth \$100,000,000 more than its outstanding securities and supposing further that Congress were to give authority to condemn the property for its finally determined physical value, the directors of the Northern Pacific might not be willing to pay the 60 per cent premium for the C. B. & Q. stock; that is to say, they might not be willing to pay \$50,000,000 profit to the Great Northern for its half interest in the C. B. & Q.

If the Great Northern and Chicago, Milwaukee & St. Paul are to be consolidated, how is the value of the equity of the stockholders in the two properties to be determined? It is a reasonable assumption that the \$116,000,000 of Chicago, Milwaukee & St. Paul preferred and a like amount of common stock represents 100 cents on the dollar in physical property. She same is unquestionably the case with the \$250,000,000 Great Northern stock. The two classes of stock of the Chicago, Milwaukee & St. Paul are selling on an average of about 65 per cent discount, which in actual figures means about \$150,000,000. There is no conceivable right under the Constitution which could compel the Chicago, Milwaukee & St. Paul stockholders to sell their property for less than its fair value. This fair value might be physical value or a capitalization of present and future earning capacity. To determine this latter factor is an extremely difficult proposition.

Assuming for the moment that the Great Northern stockholders in the plan of consolidation might be willing to accept for their present stock par in stock of a new company, provided the Chicago, Milwaukee & St. Paul preferred stockholders were to get, say, 65 per cent of this same stock and the common stockholders 40 per cent, there is no way of making the stockholders of the latter company accept this proposition nor is there any way of making the stockholders of the Great Northern accept stock of any consolidated company except on terms satisfactory to them.

Steel Corporation Roads

The case of the iron ore roads referred to, running out of Duluth, is somewhat different. The stock of these companies is owned by the United States Steel Corporation and these companies have been earning considerably more than 6 per cent on their capitalization over a series of years. They are supposed to divide their surplus above 6 per cent with the government, but the legality of this clause is still to be determined. The writer does not believe that the Supreme Court will uphold this provision because the present law in effect says that if any railroad should in any year earn more than 6 per cent it must divide the surplus, but if it earns less than 6 per cent it must carry all the deficit. In other words, Congress at present says to the owners of railroads, if you make more

Believes Great Northern, Northern Pacific and Milwaukee Roads Should Be Independent Lines

By Alfred Fantl

With the substantial development of Lehigh Valley's earning power during the last fifteen years its securities have attained high favor among investors. Stockholders have been treated handsomely in the way of dividends. Under normal operating conditions the company should be able to earn the dividends it pays by a comfortable margin without the necessity of heavy drafts upon its coal properties. In the event that a segregation plan for disposal of the coal properties is agreed upon Lehigh Valley stockholders will doubtless receive valuable rights.

Based upon the latest returns Lehigh Valley's indicated earnings from its railroad operations this year look small. It is quite likely, however, that a considerable improvement will set in now that the strikes are over and coal production is increasing. It is also probable that the coal properties are in a position to contribute in case of need. A brief analysis of the Lehigh Valley situation follows:

Growth of Capitalization

Year	1912	1921	1922
Capital	\$110,000,000	\$150,000,000	\$170,000,000
Surplus	\$20,000,000	\$50,000,000	\$120,000,000

Estimated Property Value
The estimated value of the company's property is \$232,000,000, or about 20 per cent in excess of total capitalization. If funded debt, together with the small outstanding amount of preferred stock, totaling \$100,000,000, is deducted, there would remain an equity for the common stock in this property value equivalent to \$81 a share of \$50 par value.

Growth of Revenues

Year	1912	1921	1922
Gross	\$110,000,000	\$150,000,000	\$170,000,000
Net After Tax	\$20,000,000	\$50,000,000	\$120,000,000

Earnings for 1922 are estimated, these estimates being based on the normal seasonal variations of both gross and net taken in conjunction with actual figures for the same period of last month's report.

The big decrease in estimated net revenue after taxes for 1922, compared with the actual for 1921, is due to the loss of traffic in account of the coal strike. About 50 per cent of the total tonnage hauled by the Lehigh Valley consists of anthracite coal, and the lack of this traffic naturally caused earnings to fall off sharply, but the resumption of the coal movement in more than normal volume with the ending of the strike should help the situation materially. The coal properties in the amount of income received from the company's coal properties in recent years accounts for the excess of estimated

two railroad systems, excepting only the main line of the Boston & Albany, which became the main stem of the New York Central system from Albany to Boston, and a north and south line to connect the Grand Trunk Railway with Long Island Sound. Similarly all of the railroads in the northern half of the State of New York, excepting only the Delaware & Hudson, were absorbed by the New York Central. In the southeast the Southern Railway system contains a number of parallel lines more or less potentially competitive with each other. West of Chicago in the Chicago, Milwaukee & St. Paul system there was a consolidation of a number of lines similarly potentially competitive with each other. Consolidation along such lines proceeded more or less throughout the country.

It is the belief of the writer that the free forces of commercial competition and of sound and intelligent self-interest properly held in restraint by the Interstate Commerce Commission will be much more beneficial to the public than compulsory consolidation which will necessarily be of doubtful legality for many years.

Another Combination
The writer and many others believe that the Great Northern and the Chicago & Northwestern would fit very

Railroads' Earning Power No. 25—Lehigh Valley

the twenty-fifth of a series of forty daily discussions of the present earning power of the leading American steam railroads. At the request of The Tribune, these studies were undertaken by Stanley Statistics Company, Inc., of New York, which has prepared the papers and is securing a copyright for them in 1922. The twenty-sixth article will appear to-morrow and will deal with Missouri Pacific.—Financial Editor.)

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Disagrees With Hoover On Inter-Allied Debts

Dr. Anderson Disputes Europe's Possession of Paying Power Now; Urges Consideration as Banking Problem

DISPUTING the possession of surplus paying power in our markets credited by Secretary of Commerce Hoover to Europe, Dr. B. M. Anderson Jr., economist of the Chase National Bank, in an address delivered yesterday before the Arizona Bankers' Association at Bisbee, Ariz., urged consideration of inter-Allied debts as a banking problem. He contended that, instead of a surplus over the last year, Europe had a deficit in current account relations with the United States and declared that, treated from the banking standpoint and regardless of the political or sentimental elements in the situation, some modification of the debts due the United States from the Allies was desirable.

A feature of Dr. Anderson's treatise was his defense of the powers of the American Debt Funding Commission. Conceding that the powers of this body to enter into a final pact with the Allies were limited, Dr. Anderson asserted that the government had the right to initiate and negotiate, with approval by Congress, a far-reaching and practical agreement. He broadened the position of the Right Honorable Charles D. Anderson, presented before the American Bankers' Association, that for the immediate present American can expect to collect little or nothing, except the interest on the debt, and with Dr. Hoover that over the long run future substantial payments can be anticipated.

After asserting that it was not necessary to use moral or sentimental grounds for refraining from exacting payment in full when economic and banking considerations so imperatively demanded the same way, Dr. Anderson said, in part:

"Years ended June 30, 1921. For many years, Lehigh Valley has held ownership of some very valuable coal producing properties in the anthracite fields of Pennsylvania. On December 6, 1920, the Supreme Court held that the government, in its holding of these properties by the railroad was not only in violation of the Sherman anti-trust law but also of the commodity clause of the Interstate Commerce Act."

On October 6, 1921, the railroad filed its segregation plan with the District Court. The plan was objected to by counsel for the government, on the ground that it did not properly carry out the decree of dissolution. The matter was scheduled for further hearing, but subsequently the hearing was indefinitely postponed.

Until 1920, Lehigh Valley only paid itself moderate dividends from its coal earnings, allowing their surpluses to accumulate. But in 1920 and 1921, while it was recovering from the effects of government control, it drew heavily upon these resources to help meet its obligations. It is not, doubtably do so again this year if need be in order to offset in a measure the effects of the coal strike upon earnings.

Hayden, Stone & Co. announced yesterday that Galen L. Stone will retire as a partner on January 1 next. Concerning his coming retirement Mr. Stone said:

"This action is in pursuance of a determination reached in the early part of 1919 and the purposes and all steps in connection with it have long been known to Mr. Hayden. It is the outcome of a desire to spend more time in travel and some related pursuits. I shall continue to have the honor of consulting with Hayden, Stone & Co., and shall make my headquarters in its Boston and New York offices."

Hayden, Stone & Co. began business on February 15, 1922. For many years the business was almost wholly that of commission stock exchange brokers, but within recent years the firm has increased the scope of its operations to include the purchase and distribution of investment bonds, preferred stocks and general corporation financing.

British Trade Figures

Month	October	September
Total imports	\$5,018,000	\$5,018,000
Exports of British products	\$2,500,000	\$2,500,000
Exports of foreign products	\$2,518,000	\$2,518,000
Excess of imports	\$2,518,000	\$2,518,000

The situation again is not unlike that which arises when the officer of a banking house dealing with an embarrassed debtor is faced with the possibilities of the situation, works out a plan and reports the plan to his superiors for approval. It would frequently happen in such an officer's preliminary instructions would be to accept no settlement except payment in full, but it would be well understood that such instructions would not preclude his discussing the matter with his advancing tentative proposals.

Board's Instructions

There have been no authorized statements as to the policy of the Debt Funding Commission in this matter or as to the willingness of the Commission to entertain proposals other than those laid down in the act. The act provides that the balance full at 4 per cent and maturity at the end of twenty-five years. There is, however, good reason to suppose that the Congress, in laying down its terms

of interest and maturity, was merely reiterating in substance the original agreement. It would be natural for the principal, i. e., the Congress, in its extended with property and the Debt Funding Commission, to authorize it to make a settlement without further authority which involved payment in full, but to expect them to reduce the amount of the German reparations payments if their debts to us are not to be reduced. Against this, it is contended with propriety and correctness that, from the standpoint of legal obligation, there is no connection whatever between German reparations and the inter-Allied debts, and it is further contended that the inter-Allied debts of our Allies among themselves and the debt of any country to us.

"When, however, one views the matter from the standpoint of the banker dealing with embarrassed debtors a very different situation emerges. The banker may properly expect to receive cognizance of every relevant factor affecting the future financial prospects of his debtor. The Debt Funding Commission, viewing the matter as a practical matter, should be interested in the reparations problem for precisely the same reason that they would be interested in the revenues and expenditures and internal debts of our debtors, their currency situation, their trade policies and trade relations, their military budgets and other relevant matters.

Overhanging Factor

"Parenthetically, it may be observed that the inter Allied debt is one of the least rugged of the many elements in the demoralization of Continental Europe. None of the exceptions of Great Britain, none of our special agreements to us, nor are we making demands on them for immediate payment. An exchange is being drawn in connection with the inter-Allied debt. None the less, the inter-Allied debt is a very serious, overhanging factor, which must be cleared up under conditions can really be made straight."

"One ventures to express dissent from Mr. Hoover's views with diffidence. His knowledge of European conditions is great. Few men in the world have contributed as much as he to a clear understanding of these problems. However, it seems to me that Mr. Hoover's figures present a very unduly optimistic picture. He lists a large number of 'invisible items' in the inter-Allied debt. In such a list, he says, 'all combine to furnish a supply of our money to Europe with which they in turn can make payments on their inter-Allied debts. Among these items Mr. Hoover includes the growing volume of investments made by our people in foreign countries.'"

The published records of foreign loans made by American investors, during the fiscal year ending June 30, 1922—the period of Mr. Hoover's computing—total nearly a billion dollars were loaned to Europe in excess of \$500,000,000. Of this, only about \$244,000,000 was loaned to Europe. The remainder, in excess of \$256,000,000, was scattered all over the world. Canada received much of it. South America received a large amount. The East received a good deal. When this is taken into account, Europe's supposed \$750,000,000 surplus is immediately reduced to under \$150,000,000.

Trade Relations

"Moreover, when examination is made of direct trade relations between Europe and the United States, the showing is less favorable to Europe. The balance of trade, exports and imports between Europe and the United States in the fiscal year ending June 30, 1922, was as follows:

Item	Value
U. S. imports from Europe	\$2,687,027,005
U. S. exports to Europe	\$30,473,712
Excess exports	1,236,563,893

Europe's adverse balance with us is thus greater by \$73,813,304 than is the adverse balance of the world as a whole with us. The same thing appears when the figures for gold and silver are examined. Instead of the \$100,000,000 balance mentioned in Mr. Hoover's figures, Europe has a balance of only \$60 millions with the United States.

"Viewing the relations between Europe and the United States also in the light of the fiscal year just passed, it appears that Europe had a deficit rather than a surplus of 750 millions on current account."

"In so far, moreover, as Europe's paying power in our markets comes from shipments of gold, it is a bad sign rather than a good sign. We have too much gold already and Europe has too little. It is evidence of weakness rather than of strength that she is obliged to continue draining her inadequate gold reserves in order to meet her obligations. In this country, it is, moreover, conclusive evidence that Europe has no such surplus paying power in our markets as Mr. Hoover's figures would indicate."

U. S. Bank Heads Visit Sweden Stronger Links Forged for Financial Co-operation by National City Officials; Russian Trade Discussed

Special Foreign Financial Correspondence
STOCKHOLM, Oct. 28.—New and stronger links in the financial co-operation between America and Sweden are being formed through the visit in Stockholm of the heads of the National City Bank of New York—Charles E. Mitchell, president; Eric P. Swenson, chairman of the board, and George K. Weeks, European vice-president. During their stay in Stockholm the representatives of the American bank met and formed personal connections with their correspondents and clients, and were also granted the distinction of a personal audience with the King of Sweden.

Among the things discussed by these American visitors was the question of Swedish co-operation with Russia and Sweden's successful methods of commercial exchange with that country. Recent reports show an increase in the Swedish-Russian trade. Russia has been exporting quantities of aspen wood to Sweden, to be used by the Swedish match manufacturers. A consignment of 1,755 bales of Russian flax has just been received by the Swedish Flax Spinners' Association. Swedish

financiers now hope that the visit of the American bankers will contribute toward the realization of Sweden's aspirations to become a financial and commercial clearing center for America. Swedish exports continue to develop favorably, as shown by the official reports just published. Wood pulp sales are good, and many Swedish mills are fully booked with orders up to the end of the year. Timber sales for export are also progressing and it is estimated that nearly 800,000 standards have now been sold to foreign buyers, especially England, are beginning to buy more enthusiastically for 1923 shipment.

The Waterfalls Board has requested appropriations of 6,500,000 kronor (about \$1,700,000) for continuation of the work of distributing electrical energy throughout the country. Up to the present over 70,000,000 kronor (about \$18,000,000) have been appropriated for building plants to distribute electricity. The result is that nearly one-half of the entire farming area of the country has been electrified, and Sweden is present the most widely electrified country in the world.

Along the Highways of Finance

By Merryle Stanley Rukeyeser

TEMPTATIONS in the financial world are many, and even the virtuous occasionally falter. Eli S. Newberger, member of the New York Stock Exchange, has been suspended for ten days for what is perhaps the mildest violation of the rules ever punished in this manner. His firm placed an advertisement, purely complimentary in its nature, in the stadium edition of "The Columbus Dispatch" on the day of the Ohio State-Michigan football game and did not first submit it for approval to the business conduct committee of the New York Stock Exchange in accordance with the rules.

The purpose of the advertisement was to urge the Ohio State team to win the game on the day their new stadium was to be dedicated. It was not an ordinary business seeking advertisement, and because of this apparently the man handling it assumed it was unnecessary to get the official O. K. The Stock Exchange is to be commended for its zeal in insisting on having its rules obeyed. On the other hand, we feel sympathy for the suspended member, whose error was exceedingly slight.

In asking for a rigid adherence to its rules the New York Stock Exchange is on solid ground. Whether its present policy regarding the nature of advertising by members, which was liberalized some months ago, should be further changed to heighten the artistic and human interest character of the copy of members is perhaps debatable. We should like to see greater use of the imagination in brokerage advertising. We think ethical firms could attain this desideratum without sacrificing one iota of truth. The educational aspects of Stock Exchange advertising could be enormously height-

ened if the restrictions were further removed. Misrepresentation, false statements, speculative advice—all these might well be excluded in the future without banning illustrations, a note of human interest in the copy and language that will stimulate interest. Integrity and a desire to serve social ends need not be clothed in shrouds. The higher grade banks and trust companies are showing the way in artistic and persuasive financial advertising.

Wall Street Philology

It is about time for some one to suggest the organization of a Wall Street philological club to clarify and systematize the language of the district. Much of the jargon is utterly meaningless to the outsider customer. The standardization of terms and the use of proper English wherever possible seem desirable.

The term "speculative" is used to signify many things. To us it means "to involve a business risk." A speculation represents the placing of funds into a security or piece of property with the understanding that, though the risk is greater than in an investment, the greater hazard is undertaken in the hope of large profits. Speculation and risk are inherent in all business and cannot be escaped, although they can be shifted. In Congress "speculation" is often used as a term of opprobrium by the political scientists from the investment column securities are frequently dubbed "speculative." The description does not damn them, but except for those unacquainted with capital and intelligence to assume the risk involved.

Flattening the Curve

Instead of fatalism, a studied attempt to understand and control the business cycle is urged by a committee of experts appointed by Secretary Hoover to carry along the work initiated by the President's Conference on Unemployment, which adjourned in October, 1921. The committee of experts will embody their scientific recommendations in a special report. Edward Eyre Hunt, secretary of the Conference on Unemployment, gives a preliminary

review of the work of the specialists in an article in the current number of the quarterly published by the American Association for Labor Legislation.

"If all branches of our public works and construction work of our public utilities—the railroads, the telephones and others—could systematically put aside financial reserves to be provided in times of prosperity for the deliberate purpose of improvement and expansion, it would not only decrease the depth of depressions, but we would at the same time diminish the height of booms. A further advantage of the proposal is that our plant and equipment would be built in times of lower costs than is now the case when the contractor competes with consumable goods in over-bidding for both material and labor.