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CHARTER
Of the Reynolds Oil and Gas Company.

Before me, the undersigned authority, a notary public in and for Caddo Parish, Louisiana, personally came and appeared the parties whose names are hereunto signed, who declared to me that they have and do hereby form a corporation under the laws of the State of Louisiana, under the provisions of the following articles, to-wit:

ARTICLE I.
The name of this corporation shall be Reynolds Oil and Gas Company; unless sooner dissolved in accordance with its charter it shall exist for a period of ninety-nine years; it shall have the right to sue and be sued; to receive, purchase and otherwise acquire, and also to own, convey, sell, lease, pledge and mortgage property, real, personal and mixed.

ARTICLE II.
The domicile of this corporation is hereby fixed in the City of Shreveport, Louisiana.

ARTICLE III.
The nature of the business to be carried on and the purposes for which this corporation is established are hereby declared to be to engage in the business of producing oil and gas, and to that end to acquire leases on oil and gas lands in the Caddo oil field and in such other fields as may be determined by the board of directors. To buy and sell lands, leases, oil, gas and mineral contracts of all kinds whatsoever, and generally to do and perform all things necessary in the oil and gas business.

ARTICLE IV.
The corporate powers of this corporation shall be vested in a board of directors composed of five stockholders, a majority of whom shall compose a quorum. The directors shall elect a president, vice president and secretary-treasurer, and shall prescribe the duties of each. Election of officers shall take place the first Monday in October of each year. The first board of directors shall be as follows: George T. Reynolds, D. C. Richardson, J. M. Reynolds, E. J. Wheeler and John Brown, with George T. Reynolds as president, D. C. Richardson as vice president, and J. M. Reynolds as secretary-treasurer. All officers and directors shall serve until their successors are elected. Service of all legal process shall be made on the president, or in his absence on the vice president, or in his absence on the secretary-treasurer, at the office of the company. The board of directors shall appoint such managers, agents or sub-officers as the interests of the corporation may require, and make and establish such by-laws as may be necessary and proper for the management and regulation of the affairs of the corporation. If any vacancies occur among the officers or directors, the remaining directors may select stockholders to fill the same. The board of directors shall have power to borrow money and lend money; to issue bills of exchange, notes, bonds, drafts and other negotiable paper, execute mortgages, and generally to do all things incident to the objects and purposes of this corporation.

ARTICLE V.
The capital stock of this corporation shall be one hundred thousand dollars, divided into one thousand shares of the par value of one hundred dollars each, which said stock shall be paid for at the time of subscription, or the same may be issued at not less than par in exchange for property or rights actually received or purchased by the corporation, or the same may be issued full paid for money advanced or other valuable consideration as the board of directors may determine. This corporation shall commence business as soon as seventy-five hundred dollars of the capital stock shall have been subscribed.

ARTICLE VI.
The directors shall be elected by a ballot at the regular annual meeting called for that purpose or any meetings adjourned from same. At all stockholders meetings each share of stock shall be entitled to one vote; a stockholder may vote by proxy. A majority of the stockholders shall compose a quorum. A majority of the stock present shall elect the directors. Special meetings may be called at the pleasure of the president, or on demand of three stockholders. The stockholders of this corporation at a general meeting called for that purpose on demand of three stockholders, may modify, add to, alter or amend or dissolve the corporation with the assent of three-fourths of the stock represented at such meeting. This shall not apply to increasing or decreasing the capital stock, which is done under special laws. Ten days written notice of any meeting of the stockholders shall be given by the secretary. If dissolution be determined upon, a

majority of the stock present shall select three liquidators; and the meeting of the liquidators shall provide for filing any possible expenses among said liquidators. No stockholder shall ever be held liable for the contracts or faults of this corporation on any further basis than the unpaid balance due the corporation on the shares of stock subscribed for or owned by him, nor shall any mere informality in organizing have the effect of rendering this charter null or of exposing the stockholders to any further liability.

CHARTER
Of the Shreveport Hotel Company.

Before me, the undersigned authority, a notary public in and for Caddo Parish, Louisiana, personally came and appeared the parties whose names are hereunto signed, who declared to me that they have and do hereby form a corporation under the laws of the State of Louisiana, under the provisions of the following articles, to-wit:

ARTICLE I.
The name of this corporation shall be The Shreveport Hotel Company; unless sooner dissolved in accordance with its charter it shall exist for a period of ninety-nine years; it shall have the right to sue and be sued; to receive, purchase and otherwise acquire, and also to own, convey, sell, lease, pledge and mortgage property, real, personal and mixed.

ARTICLE II.
The domicile of this corporation is hereby fixed in the City of Shreveport, Louisiana.

ARTICLE III.
The nature of the business to be carried on and the purposes for which this corporation is established are hereby declared to be to engage in the business of producing oil and gas, and to that end to acquire leases on oil and gas lands in the Caddo oil field and in such other fields as may be determined by the board of directors. To buy and sell lands, leases, oil, gas and mineral contracts of all kinds whatsoever, and generally to do and perform all things necessary in the oil and gas business.

ARTICLE IV.
The corporate powers of this corporation shall be vested in a board of directors composed of five stockholders, a majority of whom shall compose a quorum. The directors shall elect a president, vice president and secretary-treasurer, and shall prescribe the duties of each. Election of officers shall take place the first Monday in October of each year. The first board of directors shall be as follows: George T. Reynolds, D. C. Richardson, J. M. Reynolds, E. J. Wheeler and John Brown, with George T. Reynolds as president, D. C. Richardson as vice president, and J. M. Reynolds as secretary-treasurer. All officers and directors shall serve until their successors are elected. Service of all legal process shall be made on the president, or in his absence on the vice president, or in his absence on the secretary-treasurer, at the office of the company. The board of directors shall appoint such managers, agents or sub-officers as the interests of the corporation may require, and make and establish such by-laws as may be necessary and proper for the management and regulation of the affairs of the corporation. If any vacancies occur among the officers or directors, the remaining directors may select stockholders to fill the same. The board of directors shall have power to borrow money and lend money; to issue bills of exchange, notes, bonds, drafts and other negotiable paper, execute mortgages, and generally to do all things incident to the objects and purposes of this corporation.

ARTICLE V.
The capital stock of this corporation shall be one hundred thousand dollars, divided into one thousand shares of the par value of one hundred dollars each, which said stock shall be paid for at the time of subscription, or the same may be issued at not less than par in exchange for property or rights actually received or purchased by the corporation, or the same may be issued full paid for money advanced or other valuable consideration as the board of directors may determine. This corporation shall commence business as soon as seventy-five hundred dollars of the capital stock shall have been subscribed.

ARTICLE VI.
The directors shall be elected by a ballot at the regular annual meeting called for that purpose or any meetings adjourned from same. At all stockholders meetings each share of stock shall be entitled to one vote; a stockholder may vote by proxy. A majority of the stockholders shall compose a quorum. A majority of the stock present shall elect the directors. Special meetings may be called at the pleasure of the president, or on demand of three stockholders. The stockholders of this corporation at a general meeting called for that purpose on demand of three stockholders, may modify, add to, alter or amend or dissolve the corporation with the assent of three-fourths of the stock represented at such meeting. This shall not apply to increasing or decreasing the capital stock, which is done under special laws. Ten days written notice of any meeting of the stockholders shall be given by the secretary. If dissolution be determined upon, a

majority of the stock present shall select three liquidators; and the meeting of the liquidators shall provide for filing any possible expenses among said liquidators. No stockholder shall ever be held liable for the contracts or faults of this corporation on any further basis than the unpaid balance due the corporation on the shares of stock subscribed for or owned by him, nor shall any mere informality in organizing have the effect of rendering this charter null or of exposing the stockholders to any further liability.

CHARTER
Of the Louisiana Lumber Factory.

Before me, the undersigned authority, a notary public in and for the Parish of Caddo, State of Louisiana, personally came and appeared John B. Atkins, W. A. Guy, W. A. Wilkinson, W. E. Payne and J. M. Mesnick, all to me well known, who declared to me in the presence of the attesting witnesses, that they desire to form and constitute a corporation under the laws of Louisiana and that they do hereby form themselves and their successors into a corporation and constitute same in compliance with the provisions of the laws of the State of Louisiana governing corporations, and under the provisions of the articles of incorporation hereinafter set forth.

ARTICLE I.
The name of this corporation shall be The Louisiana Lumber Factory and by this name it shall have power and authority to have and enjoy succession for the period of ninety-nine years; to contract, sue and be sued; to make and use a corporate seal and the same to break, alter or amend at pleasure; and under this name to hold, receive, purchase and otherwise acquire, to own, convey, sell or otherwise dispose of, to lease, pledge, mortgage or otherwise hypothecate property, real, personal and mixed.

ARTICLE II.
The domicile of this corporation is declared to be the City of Shreveport, Louisiana.

ARTICLE III.
The nature of the business to be carried on and the purpose for which this corporation is established are as follows: To manufacture all kinds of wooden handles and hardwood products, and to sell same; to buy timber and land for the purpose of manufacturing all kinds of hardwood products and disposing of the same, and generally to do and perform all acts necessary to be done in the furtherance of such objects and purposes.

ARTICLE IV.
The powers of this corporation shall be vested in a board of directors composed of five stockholders. The directors shall elect a president, vice president and secretary-treasurer and shall prescribe the duties of each. Election of officers shall take place the second Monday of November of each year. The first board of directors shall be as follows: J. B. Atkins, W. A. Guy, W. A. Wilkinson, W. E. Payne and J. M. Mesnick, with J. B. Atkins as president, W. A. Guy vice president, and W. E. Payne secretary-treasurer. All officers and directors shall serve until their successors are elected. Service of all legal process shall be made on the president, or in his absence on the vice president, or in his absence on the secretary-treasurer at the office of the company. The board of directors shall appoint such managers, agents or sub-officers as the interest of the corporation may require, and make and establish such by-laws as may be necessary and proper for the management and regulation of the affairs of the corporation. If any vacancy occur among the officers or directors, the remaining directors may select stockholders to fill the same. The board of directors shall have power to borrow and lend money; to issue bills of exchange, notes, bonds, drafts and other negotiable papers; execute mortgages and generally to do all things incident to the objects and purposes of this corporation.

ARTICLE V.
The capital stock of this corporation shall be fifteen thousand dollars, divided into one hundred and fifty shares of the par value of one hundred dollars each. This stock shall be subscribed for the amount of ten thousand dollars and paid for in property or cash before this corporation shall commence business. No stockholder shall be liable for more than the unpaid balance on the stock subscribed for by him, nor shall any informality in organization have the effect of rendering this charter null or exposing a stockholder to any liability beyond the amount due by him for his stock.

ARTICLE VI.
The directors shall be elected by ballot at the regular annual meeting called for that purpose; at all stockholders meetings each share of stock shall be entitled to one vote; a stockholder may vote by proxy; a majority of the stockholders shall constitute a quorum; and a majority of the stock present shall elect the directors. Special meetings may be called at the pleasure of the president or on the written demand of three stockholders. The stockholders of this corporation at a meeting called for that purpose may modify, add to, alter or amend, or dissolve the corporation with the assent of three-fourths of the stock represented at such meeting. This shall not apply to increasing or decreasing the capital stock, which is done under special law. Ten days written notice of any stockholders

meeting shall be given by the secretary. If dissolution be determined upon, a majority of the stock present shall select three liquidators; and the meeting of the liquidators shall provide for filing any possible expenses among said liquidators. No stockholder shall ever be held liable for the contracts or faults of this corporation on any further basis than the unpaid balance due the corporation on the shares of stock subscribed for or owned by him, nor shall any mere informality in organizing have the effect of rendering this charter null or of exposing the stockholders to any further liability.

CHARTER
Of the Louisiana Lumber Factory.

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ARTICLE I.
The name of this corporation shall be The Louisiana Lumber Factory and by this name it shall have power and authority to have and enjoy succession for the period of ninety-nine years; to contract, sue and be sued; to make and use a corporate seal and the same to break, alter or amend at pleasure; and under this name to hold, receive, purchase and otherwise acquire, to own, convey, sell or otherwise dispose of, to lease, pledge, mortgage or otherwise hypothecate property, real, personal and mixed.

ARTICLE II.
The domicile of this corporation is declared to be the City of Shreveport, Louisiana.

ARTICLE III.
The nature of the business to be carried on and the purpose for which this corporation is established are as follows: To manufacture all kinds of wooden handles and hardwood products, and to sell same; to buy timber and land for the purpose of manufacturing all kinds of hardwood products and disposing of the same, and generally to do and perform all acts necessary to be done in the furtherance of such objects and purposes.

ARTICLE IV.
The powers of this corporation shall be vested in a board of directors composed of five stockholders. The directors shall elect a president, vice president and secretary-treasurer and shall prescribe the duties of each. Election of officers shall take place the second Monday of November of each year. The first board of directors shall be as follows: J. B. Atkins, W. A. Guy, W. A. Wilkinson, W. E. Payne and J. M. Mesnick, with J. B. Atkins as president, W. A. Guy vice president, and W. E. Payne secretary-treasurer. All officers and directors shall serve until their successors are elected. Service of all legal process shall be made on the president, or in his absence on the vice president, or in his absence on the secretary-treasurer at the office of the company. The board of directors shall appoint such managers, agents or sub-officers as the interest of the corporation may require, and make and establish such by-laws as may be necessary and proper for the management and regulation of the affairs of the corporation. If any vacancy occur among the officers or directors, the remaining directors may select stockholders to fill the same. The board of directors shall have power to borrow and lend money; to issue bills of exchange, notes, bonds, drafts and other negotiable papers; execute mortgages and generally to do all things incident to the objects and purposes of this corporation.

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The directors shall be elected by ballot at the regular annual meeting called for that purpose; at all stockholders meetings each share of stock shall be entitled to one vote; a stockholder may vote by proxy; a majority of the stockholders shall constitute a quorum; and a majority of the stock present shall elect the directors. Special meetings may be called at the pleasure of the president or on the written demand of three stockholders. The stockholders of this corporation at a meeting called for that purpose may modify, add to, alter or amend, or dissolve the corporation with the assent of three-fourths of the stock represented at such meeting. This shall not apply to increasing or decreasing the capital stock, which is done under special law. Ten days written notice of any stockholders

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ARTICLE I.
The name of this corporation shall be The Louisiana Lumber Factory and by this name it shall have power and authority to have and enjoy succession for the period of ninety-nine years; to contract, sue and be sued; to make and use a corporate seal and the same to break, alter or amend at pleasure; and under this name to hold, receive, purchase and otherwise acquire, to own, convey, sell or otherwise dispose of, to lease, pledge, mortgage or otherwise hypothecate property, real, personal and mixed.

ARTICLE II.
The domicile of this corporation is declared to be the City of Shreveport, Louisiana.

ARTICLE III.
The nature of the business to be carried on and the purpose for which this corporation is established are as follows: To manufacture all kinds of wooden handles and hardwood products, and to sell same; to buy timber and land for the purpose of manufacturing all kinds of hardwood products and disposing of the same, and generally to do and perform all acts necessary to be done in the furtherance of such objects and purposes.

ARTICLE IV.
The powers of this corporation shall be vested in a board of directors composed of five stockholders. The directors shall elect a president, vice president and secretary-treasurer and shall prescribe the duties of each. Election of officers shall take place the second Monday of November of each year. The first board of directors shall be as follows: J. B. Atkins, W. A. Guy, W. A. Wilkinson, W. E. Payne and J. M. Mesnick, with J. B. Atkins as president, W. A. Guy vice president, and W. E. Payne secretary-treasurer. All officers and directors shall serve until their successors are elected. Service of all legal process shall be made on the president, or in his absence on the vice president, or in his absence on the secretary-treasurer at the office of the company. The board of directors shall appoint such managers, agents or sub-officers as the interest of the corporation may require, and make and establish such by-laws as may be necessary and proper for the management and regulation of the affairs of the corporation. If any vacancy occur among the officers or directors, the remaining directors may select stockholders to fill the same. The board of directors shall have power to borrow and lend money; to issue bills of exchange, notes, bonds, drafts and other negotiable papers; execute mortgages and generally to do all things incident to the objects and purposes of this corporation.

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ARTICLE I.
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ARTICLE II.
The domicile of this corporation is declared to be the City of Shreveport, Louisiana.

ARTICLE III.
The nature of the business to be carried on and the purpose for which this corporation is established are as follows: To manufacture all kinds of wooden handles and hardwood products, and to sell same; to buy timber and land for the purpose of manufacturing all kinds of hardwood products and disposing of the same, and generally to do and perform all acts necessary to be done in the furtherance of such objects and purposes.

ARTICLE IV.
The powers of this corporation shall be vested in a board of directors composed of five stockholders. The directors shall elect a president, vice president and secretary-treasurer and shall prescribe the duties of each. Election of officers shall take place the second Monday of November of each year. The first board of directors shall be as follows: J. B. Atkins, W. A. Guy, W. A. Wilkinson, W. E. Payne and J. M. Mesnick, with J. B. Atkins as president, W. A. Guy vice president, and W. E. Payne secretary-treasurer. All officers and directors shall serve until their successors are elected. Service of all legal process shall be made on the president, or in his absence on the vice president, or in his absence on the secretary-treasurer at the office of the company. The board of directors shall appoint such managers, agents or sub-officers as the interest of the corporation may require, and make and establish such by-laws as may be necessary and proper for the management and regulation of the affairs of the corporation. If any vacancy occur among the officers or directors, the remaining directors may select stockholders to fill the same. The board of directors shall have power to borrow and lend money; to issue bills of exchange, notes, bonds, drafts and other negotiable papers; execute mortgages and generally to do all things incident to the objects and purposes of this corporation.

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